

## PART 1 Primary Care Commissioning Committee 2019/20

<b>Date of Meeting:</b>	08 November 2019
<b>Agenda Item:</b>	3.6
<b>Subject:</b>	Primary Care Networks Update
<b>Reporting Officer:</b>	Sarah Crossley
<b>Aim of Paper:</b>	To provide an update to the committee on Primary Care Networks

Governance route prior to Primary Care Commissioning Committee	Meeting Date	Objective/Outcome
Primary Care Commissioning Committee	Select date of meeting.	Click to Select
Primary Care Assurance Sub - Committee	Select date of meeting.	Click to Select
Primary Care Innovation and Transformation Sub-Committee	Select date of meeting.	Click to Select
Other	Click here to enter text.	

<b>Primary Care Commissioning Committee Resolution Required:</b>	For Information Only
<b>Recommendation</b>	N/A

Link to Strategic Objectives	Contributes to: (Select Yes or No)
<b>SO1:</b> To be a high performing CCG, deliver our statutory duties and use our available resources innovatively to deliver the best outcomes for our population.	Yes
<b>SO2:</b> To deliver on the outcomes of the Locality Plan in respect of <b>Prevention and Access</b> (Prevention and Self Care)	No
<b>SO3:</b> To deliver on the outcomes of the Locality Plan in respect of <b>Neighbourhoods &amp; Primary Care</b> (Getting help in the Community)	Yes
<b>SO4:</b> To deliver on the outcomes of the Locality Plan in respect of <b>In Hospital - Planned</b> (Getting more help)	No
<b>SO5:</b> To deliver on the outcomes of the Locality Plan in respect of <b>In Hospital - Urgent Care</b> (Getting more help)	No
<b>SO6:</b> To deliver on the outcomes of the Locality Plan in respect of <b>Children, young people and families</b>	No
<b>SO7:</b> To deliver on the outcomes of the Locality Plan in respect of <b>Mental Health</b>	No

<b>Risk Level:</b> (To be reviewed in line with Risk Policy)	Not Applicable
<b>Comments</b> (Document should detail how the risk will be mitigated)	NA

<b>Content Approval/Sign Off:</b>	
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<b>The contents of this paper have been reviewed and approved by:</b>	Head of Primary Care, Sarah Crossley
<b>Clinical Content signed off by:</b>	Not applicable
<b>Financial content signed off by:</b>	Not Applicable

	<b>Completed:</b>
Clinical Engagement taken place	Not Applicable
Patient and Public Involvement	Not Applicable
Patient Data Impact Assessment	Not Applicable
Equality Analysis / Human Rights Assessment completed	Not Applicable

## Executive Summary

Primary Care Networks (PCNs) have been implemented across Heywood, Middleton and Rochdale (HMR) since July 2019. There are six across the borough providing 100% coverage of HMR population. They are;

- Rochdale North
- The Bridge
- Canal Side
- Heywood
- Middleton
- Pennines

All networks are working to the DES specification and below is an update on the activities to date across the borough.

### Primary Care Network Development

As part of network development, networks have been asked to complete a maturity matrix. It is designed to support networks in coming together around a shared sense of purpose, identify where they are in their journey of development and consider how they can build on existing improvements. It also intended to support networks as they develop their future plans and ambitions by developing proactive and integrated approach to best meet the health and care needs of their populations.

All six networks are in the process of completing the maturity matrix and once finalised this will be shared in detail. An initial baseline summary has been undertaken between the CCG and Clinical Directors of each of the networks to

The matrix is divided into 5 development themes. The network then have option to self-assess themselves across 4 developments steps. The first step is foundation followed but steps 1 , 2 and 3. An initial baseline summary has been undertaken between the CCG and Clinical Directors of each of the networks and each network assessed themselves as foundation level for each theme at this point in time. Although some networks are already on track to achieve some of the indicators that are included under step 1 in some themes.

As part of the development of Primary Care Networks (PCNs), Greater Manchester is in receipt of £2.3m funding to support the development of PCNs. National guidance has been developed

to sit alongside the funds and sets out that the resource this year should be used for two purposes:

- (a) PCN development
- and
- (b) a specific Clinical Director development programme in each STP/ICS.

The intention is to help PCNs make early progress against their objectives – for example supporting much closer and practical collaboration between PCNs and their community partners, including preparatory activity for the forthcoming national service specifications. Each CCG will receive list-based allocation of funding for PCN development element. Networks have also completed a submission to Greater Manchester this week to access development funds. The submission outlines areas in which the networks will utilise the funding to develop the networks, so they are in a state of readiness next year to start delivering the specifications as part of the DES. The areas the networks will be focussing on are;

- Collaborative working – engagement with community providers and voluntary sector to develop relationships to move to an integrated way of working
- Development of hub model and managing urgent on the day demand in Primary Care
- Team Building across/within networks – building relationships with those practices that haven't worked together before to ensure the networks are as strong as they can be and, in a position, to deliver services from April 2020
- Understanding data and intelligence – protected time to come together to understand what the need is and what the vision is going forward for all
- Development of remote working and analytical support
- Development of networks individual visions and how that supports and links into the wider system vision, ensuring that networks also come together and work collectively where appropriate

### **Additional Roles**

Primary Care Networks have access to funding as part of the Network Contract DES to support the recruitment of new staff to deliver health services across the networks. For 2019/20 networks can employ a Clinical Pharmacist and a Social Prescribing Link Worker and be reimbursed for the costs.

All networks have decided to have both additional roles, and both Clinical Pharmacists and Social Prescribing Link Worker's started in October across the borough.

### **Network and Neighbourhood Alignment**

It was recognised during the process of approval of the PCN that three out of the six networks were not coterminous with the existing Integrated Neighbourhood Teams (INTs). Following robust local discussions, it was agreed that further work would take place to further explore opportunities for greater system alignment across HMR and to identify and address any operational challenges that may arise for non-coterminous networks. In order to support this work to date a set of metrics has been develop to monitor progress and a working group has been established with regular meetings between the INTs and PCNs to assess any manage any operational challenges and to inform future planning.

### **Extended Hours**

For the first time in HMR there is now 100% coverage of extended hours across the borough. Currently all practices are offering extended hours, and there is a good mix of face to face and telephone appointments available to patients.

Discussions are starting to take place around how extended hours could potentially move to networks offering a hub model from 20/21.

### **Urgent Primary Care**

From 2021 and as part of the DES specification networks will be expected to deliver urgent primary care at network level and will be funded to do so. Discussions have started across all networks on how this will be delivered and as part of the whole system review of urgent on the day demand.

This is still in the early stages of discussions and a further update will be brought to a future meeting providing further clarity.

### **Recommendation**

The committee are asked to note the contents of this paper.